

| Project | Responsible Officer | Judgement |
|---|---------------------|------------|
| <u>Create a thriving economy</u> | | |
| HWS.PROJ.05 Implementation of the Integrated Alcohol Harm Reduction Strategy 2012/13 | Merry, Alison | Red |
| <p><i>Despite the red flag against this project, there has been considerable progress throughout 12/13 and since on implementing the integrated alcohol harm reduction strategy. The multi-agency alcohol harm reduction group has recently reviewed progress against the original 1 year strategy in order to agree an updated strategy for 2013/14 - 2015/16. As of 1st April 2013, responsibility for commissioning alcohol (and drug) misuse services has transferred to the council from the PCT as one of the local authority's new public health responsibilities. In addition to this new commissioning responsibility, the director or public health and her team are providing leadership to the whole system and working closely with partners, including the police (who chair the alcohol harm reduction group) and the commissioned providers of alcohol misuse services. Very considerable progress has been made by the public health team throughout 2012/13 in implementing preventative work including the Making Every Contact Count (MECC) programme in which frontline NHS (and other) staff take every opportunity to ask and advise patients about healthy lifestyles (including alcohol use) and the NHS Health Check programme which offers health checks and advice (including on alcohol use) to 40-74 year olds. Public health also led a multi-agency alcohol pathway workshop on 30th April 2013 which has identified - and already started to address - several issues related to alcohol harm reduction and alcohol misuse services.</i></p> | | |
| <u>Raise standards for children and young people</u> | | |
| CYP.PROJ.08 Development of Phase 2 of Looked After Children (LAC) Delivery Plan | Davies, Sharon | Red |
| <p><i>The 2013/ 2014 LAC strategy needs reviewing and refreshing. Young people are to be consulted to identify their key priorities; this will help shape the priorities in the Improvement Plan. The Fostering Inspection report will also highlight key issues that need to be addressed (formal Ofsted report not received yet). Emerging themes and priority actions already identified by incoming Interim Head of Service. Work in progress. LAC strategy (revised) should be completed end of May 2013.</i></p> | | |
| CYP.PROJ.14 Edge of Care Service | O'Mahony, Kathy | Red |
| HWS.PROJ.05 Implementation of the Integrated Alcohol Harm Reduction Strategy 2012/13 | Merry, Alison | Red |
| <p><i>Despite the red flag against this project, there has been considerable progress throughout 12/13 and since on implementing the integrated alcohol harm reduction strategy. The multi-agency alcohol harm reduction group has recently reviewed progress against the original 1 year strategy in order to agree an updated strategy for 2013/14 - 2015/16. As of 1st April 2013, responsibility for commissioning alcohol (and drug) misuse services has transferred to the council from the PCT as one of the local authority's new public health responsibilities. In addition to this new commissioning responsibility, the director or public health and her team are providing leadership to the whole system and working closely with partners, including the police (who chair the alcohol harm reduction group) and the commissioned providers of alcohol misuse services. Very considerable progress has been made by the public health team throughout 2012/13 in implementing preventative work including the Making Every Contact Count (MECC) programme in which frontline NHS (and other) staff take every opportunity to ask and advise patients about healthy lifestyles (including alcohol use) and the NHS Health Check programme which offers health checks and advice (including on alcohol use) to 40-74 year olds. Public health also led a multi-agency alcohol pathway workshop on 30th April 2013 which has identified - and already started to address - several issues related to alcohol harm reduction and alcohol misuse services.</i></p> | | |
| PSC.PROJ.02 Develop and implement a strategic school policy and funding mechanism | Baird, Chris | Red |

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| <i>The small schools policy has not been progressed to original timescales. The recent developments regarding Free Schools, and decisions by the secretary of state requires the LA to reflect on its policy and practice. This action will not be completed by March 2013 but will be started and carried forward into next financial year. The new national formula has imposed a funding mechanism on Herefordshire from April 2013.</i> | | |
| <u>Create a resilient Herefordshire</u> | | |
| WAMA.PROJ.03 Reduce the tonnage of municipal waste landfilled | Wood, Richard | Red |
| <i>Development of a joint Energy from Waste plant for Herefordshire and Worcestershire remains of key importance for future waste management needs. Following granting of planning permission the councils still await cost details so as to assess affordability and value for money.</i> | | |
| <u>Commission the right services</u> | | |
| CFC.PROJ.06 Commissioning Strategy | Powell, David | Red |
| <i>The Commissioning Strategy has been through Leadership Team and was scheduled to go to Cabinet in February - this has been delayed to 14 March as there are some additional requirements from the leadership team and a peer review is to be undertaken by West Midlands Group.</i> | | |
| CSC.PROJ.04 Customer Organisation Project : CRM Integration | Lind, Simon | Red |
| <i>This activity covers integration of CRM to Back Office systems. Progress was delayed whilst accessing the Information Management considerations through late summer/early autumn, and constrained resources has hampered progress. Integrations likely to be revisited as part of R&B outcomes.</i> | | |
| REST.PROJ.01 Resilience Group Work Programme | Hermon, Erica | Red |
| <i>Health & Safety training to senior leaders was not completed to schedule during the year, and risk analysis through Performance Plus has not yet been implemented. A second Health & Safety training session for Management Board is now scheduled for June 24th, and the use of PerformancePlus for risk management needs to be reconsidered.</i> | | |